



## **Board of Directors' Meeting 4 2021**

### **Minutes**

**22nd July 2021**

**Venue: Zoom**

**Time: 19.00-21.00**

| Ref | Action                                                                                                                                                                                                                             | Person Responsible | Due Date |
|-----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|----------|
| 1   | <b>Opening Remarks</b><br><br>Present:<br><br>BOARD: Alan Ryan (AR), Bernard Hanratty (BH), Conor MacGuinness (CMG), Emma Killian (EK), Maxine Strain (MS)<br><br>STAFF: Darren Coombes (DC), Orla Nugent (ON) Linda O'Connor (LC) |                    |          |
| 2   | <b>Apologies</b><br><br>Anna Deegan (AD), Mark Farquhar (MF), Darragh Rea (DR)                                                                                                                                                     |                    |          |
| 3   | <b>Declarations of Interest</b><br><br>No conflicts were declared.                                                                                                                                                                 |                    |          |

|     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |    |           |
|-----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----------|
| 4   | <p><b>Approval of Minutes</b></p> <ul style="list-style-type: none"> <li>• Board approved the minutes of Meeting 3 2021.</li> <li>• Public Minutes discussed and unanimously approved.</li> </ul> <p>Action - Publish public Board minutes on the TI website and ensure actions are aligned to updates.</p> <ul style="list-style-type: none"> <li>• Board unanimously approved AGM minutes</li> </ul> <p>Action - Ensure all attendance on AGM voting platform and meeting is differentiated in AGM minutes</p> | ON | September |
|     | <p><b>Matters Arising</b></p> <p>Action - Add resolutions to matters arising</p>                                                                                                                                                                                                                                                                                                                                                                                                                                 | DC | September |
| 5   | <b>Standing Updates</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |           |
| 5.1 | <p><b>Executive Report</b></p> <p>The report was taken as read and sent in advance. DC had a brief update as follows;</p> <ul style="list-style-type: none"> <li>• Operations Manager maternity cover will be retained in-house.</li> </ul> <p>Board discussed the following within the Executive Report:</p>                                                                                                                                                                                                    |    |           |

|            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |           |               |
|------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|---------------|
| <p>5.2</p> | <ul style="list-style-type: none"> <li>● 2021 Budget &amp; Possible Resilience Grant (Club &amp; NGB)</li> <li>● Europe Triathlon partnership with kit provider</li> <li>● Emerging Talent Programme - DC explained that we are partnering with clubs to develop regional hubs for all abilities as well as offering coaching opportunities.</li> <li>● Creating partnerships with LSPs</li> <li>● DC highlighted that the Strategic Plan launched, and received good feedback from former staff, former board, and Sport Ireland. One of the directors requested a thumbnail update for the strategic plan on social media.</li> </ul> <p>Action: DC to follow up with Chris Kitchen, Europe Triathlon Vice President on kit.</p> <p>Jane O'Brien, Chair of Technical Committee joined the call.</p> <p>Jane provided an update on the work of the Technical Committee with a focus on the current work of the Technical COVID-19 subgroup in ensuring events can go ahead and in compliance with COVID-19 guidelines as set out by Sport NI, Sport Ireland, Government, and World Triathlon.</p> <p>The Board formally thanked Jane and the committee for their work and time commitments to ensuring events can be delivered safely.</p> <p><b>Tokyo Olympics</b></p> <p>DC briefed the Board and highlighted the following:</p> | <p>DC</p> | <p>August</p> |
|------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|---------------|

|            |                                                                                                                                                                                                                                                                                                                                                                                                                                          |     |           |
|------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----------|
|            | <ul style="list-style-type: none"> <li>• Athletes in athlete village are wary of catching covid or being a close contact</li> <li>• Tokyo review has commenced - all stakeholders will be consulted and the report will drive how the high performance programme will be delivered over the next three years</li> <li>• No athletes on the start list for Paralympic games. DC briefed the Board on the Paralympic programme.</li> </ul> |     |           |
| <b>5.3</b> | <b>Safeguarding Report</b><br><br>All board members need to be garda vetted.<br><br>DC thanked the Board for their cooperation with Code of Ethics training.<br><br>Action: DC to touch base with Niamh O'Gorman, TI Head of Development and Education in relation garda vetting all Board members.                                                                                                                                      | DC  | August    |
| <b>5.4</b> | <b>Finance report</b><br><br>LC provided an update and highlighted the following: <ul style="list-style-type: none"> <li>• Maternity leave</li> <li>• Membership &amp; ODL income 22k behind budget</li> <li>• Sponsorship &amp; tracking event income</li> <li>• Audit committee update</li> <li>• Cash flow</li> </ul> Action: Audit committee update required.                                                                        | CMG | September |

|                   |                                                                                                                                                                                                                                                                                                                                                                                                                           |                     |                                   |
|-------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------------------|
| <p><b>5.5</b></p> | <p><b>President report</b></p> <p>The following was discussed:</p> <ul style="list-style-type: none"> <li>• Update on the President handover</li> <li>• Link with Bill James, President, British Federation</li> <li>• Level 9 Governance course</li> <li>• International postholders committee</li> </ul> <p>Action: DC to organise International Post Holder committee meeting post Olympics (late Aug/early Sept).</p> | <p>DC</p>           | <p>September</p>                  |
| <p><b>5.6</b></p> | <p><b>Board Meeting Format</b></p> <p>The Board discussed the format of meetings.</p> <p>Action: Highlight areas for Board discussion in Executive Report.</p> <p>Action: Implement a balanced scorecard approach in measuring against Strategic Objectives.</p>                                                                                                                                                          | <p>DC</p> <p>DC</p> | <p>September</p> <p>September</p> |
| <p><b>5.7</b></p> | <p><b>Budget 2022</b></p> <p>DC explained both he and LC are looking at the budget 2022 and will convene an Audit Committee meeting in August to discuss the budget framework and Reserves Policy.</p>                                                                                                                                                                                                                    |                     |                                   |
| <p><b>5.8</b></p> | <p><b>International/Domestic Committees</b></p> <p>One of the directors provided an update on the Independent director vacancy:</p> <ul style="list-style-type: none"> <li>• New governance committee looking after the appointment process</li> <li>• Profile of candidates and skills analysis identified - youth engagement &amp; participation</li> <li>• 11 applications, 3 candidates shortlisted</li> </ul>        |                     |                                   |

|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |        |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--------|
|   | <p><b>High-Performance Subcommittee</b></p> <p>Appointed HP committee candidates unanimously approved by the Board between meetings, there is still a vacancy for a female candidate.</p> <p><b>Europe Triathlon (ET)</b></p> <p>Triathlon Ireland members that were put forward for ET commission all accepted. Appointments demonstrate the standing of TI at an international level.</p> <p><b>Postholders Committee</b></p> <p>Action: Organise reformation of the Covid-19 Sub Committee Group to review Budget 2022 (Table Officers, DC and support from LC)</p> | DC | August |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |        |
| 6 | <p><b>AOCB</b></p> <p><b>None</b></p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |    |        |

Total Time 2 hours 40 mins

|                                                                                                                                 |                                                                                                                                 |                                                                                                      |
|---------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|
| <p><b><u>Board</u></b></p> <p>AR = Alan Ryan<br/> BH = Bernard Hanratty<br/> CMG = Conor MacGuinness<br/> EK = Emma Killian</p> | <p><b><u>Board cont'd</u></b></p> <p>MS = Maxine Strain<br/> DR = Darragh Rea<br/> MF = Mark Farquhar<br/> AD = Anna Deegan</p> | <p><b><u>Staff</u></b></p> <p>ON = Orla Nugent<br/> DC = Darren Coombes<br/> LC = Linda O'Connor</p> |
|---------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|